OVER 65 YEARS STRONG

WE ARE THE COMMUNITY
TO OUR FRIENDS & NEIGHBORS

Over 65 years ago, African- and Caribbean-American community leaders and neighbors came together to create a pathway for residents, businesses, and institutions to access mainstream banking services and build economic power. Like our namesake George Washington Carver, Carver Bank was founded to help members of the community improve their economic condition. Our founding members sought the ability to finance businesses, purchase homes, build wealth and maintain assets where they lived, worshiped and worked. From inception, Carver Bank has worked to fulfill the mission of its founders by providing local residents a place to save, obtain mortgages to buy homes, grow business and build wealth—block by block, generation to generation.

With over $644 million in assets, Carver Bank is the largest African-American-managed insured depository in the country. It is the only publicly traded minority depository institution (NASDAQ: CARV), and is a Minority Depository Institution (“MDI”). As a Community Development Financial Institution (“CDFI”), we work in markets that are underserved by traditional financial institutions. Our wholly owned subsidiary, Carver Community Development Corporation, has contributed $149 million in New Markets Tax Credits (NMTC) and over $259 million in leveraged loans to catalyze transformation of communities throughout the metropolitan region, including the Bronx, Washington Heights, Brownsville and Newark, New Jersey. Our commitment to meeting the credit needs of our community has allowed us to earn three consecutive Community Reinvestment Act “Outstanding” ratings.

Since that auspicious day in 1949 when we first opened our doors, Carver Bank has grown steadily. We have expanded our reach and strengthened our commitment by providing access to banking services to low and moderate income communities, by investing over eighty cents of every dollar deposited in loans to communities we serve.

As we celebrated our 65th year as a New York City community bank, our team remains focused on implementing our strategic plan to improve and expand Carver’s financial performance while serving the community. We are extremely thankful for the ongoing commitment of our loyal customers and stockholders.

Over the years, we have weathered several national economic downturns including the most recent recession and have emerged stronger. We have created solutions that allow our banking customers to manage their money more efficiently, save valuable time and enhance their financial flexibility, all while earning competitive rates of return. We are pleased to return to profitability, and have invested in our technology platform to better serve our customers and attract new business.

We are also extremely pleased with the Office of the Comptroller of the Currency’s recent decision to lift a regulatory order previously imposed on the Bank. This is positive news and affirms our efforts to strengthen our capital position and improve credit quality. Today, Carver’s capital ratios remain strong, with a Tier 1 Capital Ratio over 10%, further evidencing that we are a financially sound institution.

We continue to improve the overall quality of our loan portfolio. Our expanded lending team contributed to a 5% growth in loans to $410 million in the most recent period while driving down the number of non-performing loans to less than 2% of our total loan book. We remain disciplined in our lending process, notwithstanding competitive pressures.

We have an experienced lending team with deep knowledge in Commercial, Real Estate, Nonprofit and Business Lending and are pleased that our deposit base has grown over several consecutive quarters to $520.4 million. This growth is being driven by a strengthened retail sales team, introduction of our new mobile
banking platform, and Carver Community Cash ("CCC")—a signature product designed to meet the needs of the unbanked.

Our visionary founders set a course to weave communities in Harlem, Brooklyn, Queens and the Bronx into the fabric of New York City. We have and will continue to stay the course. We remain committed to our mission of meeting the financial needs of the communities we serve, increasing profitability and enhancing shareholder value. We remain dedicated to expanding wealth enhancement opportunities in communities by increasing access to capital and other financial services for consumers, businesses and nonprofit organizations.

After fifteen years of leading this formidable institution as its Chairman and Chief Executive, Deborah Wright and the Board of Directors proudly and confidently placed the next phase of Carver’s growth in the capable hands of Michael Pugh, who has already demonstrated a strong commitment to Carver’s mission as its President and Chief Operating Officer. As we embark on our future, we remain committed to redefining community banking through innovation, strong leadership and partnership.

Sincerely,

Michael T. Pugh
President & Chief Executive Officer

Deborah C. Wright
Chairman

<table>
<thead>
<tr>
<th>Year</th>
<th>Event</th>
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<tr>
<td>1950s</td>
<td>Carver continues to provide banking services to the Harlem community under the leadership of Joseph E. Davis, its first President and CEO.</td>
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<td>1960s</td>
<td>Carver opens its first Brooklyn branch on Fulton St. in Bedford-Stuyvesant. President and CEO Joseph E. Davis receives Certificate of Merit on behalf of Carver Federal Savings Bank from the City of New York.</td>
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<td>1970s</td>
<td>Richard Greene appointed President and CEO and leads Carver for the next 25 years. Community leaders and neighborhood friends turn out for the official ribbon-cutting event celebrating the opening of Carver’s Crown Heights branch.</td>
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<td>1980s</td>
<td>Weathering the savings and loan crisis, Carver continues to build and grow.</td>
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<td>1990s</td>
<td>Carver’s headquarters at 75 West 125th Street was destroyed by a fire which caused the bank to temporarily move one block away. Carver becomes the first African-American operated bank listed on NASDAQ. Carver completed its reorganization into a holding company and became a wholly owned subsidiary of Carver Bancorp, Inc. and returned home to a newly constructed headquarters, a four-story, state-of-the-art symbol of the economic renaissance of Harlem. Deborah C. Wright becomes President and CEO of Carver Federal Savings Bank and leads the Bank for the next 15 years.</td>
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<td>2000s</td>
<td>Carver acquires Community Capital Bank. New York City Mayor Michael R. Bloomberg attends ribbon-cutting ceremonies for Carver’s new Jamaica Center and St. Albans branches. Derived from an African symbol, Carver changes its logo to the interlocking “C”s celebrating “Carver and the Community.” Carver selected as exclusive capital access lender for the Metropolitan Transit Authority’s Small Business Mentoring Program.</td>
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<td>2010s</td>
<td>Under the leadership of Deborah C. Wright, Carver Bank emerges from the Great Recession andgrave financial conditions to profitability.</td>
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THE FUTURE

Carver has a compelling future ahead as Michael T. Pugh leads the Bank as its President & Chief Executive Officer to achieve its financial and operational goals and continue a legacy of service to New York City’s urban communities.
Carver by the Numbers

152
Loans
Commercial Loans originated in 2013 and 2014

$163 Million
Commercial Loans in 2013 and 2014

90%
Of loan originations are within Carver’s assessment area

83¢
Of every dollar reinvested in the community

1,332
2013 and 2014 jobs retained in the community

17,000+
Carver Community cash customers

255
2013 and 2014 jobs created in the community

3
Consecutive “Outstanding” ratings on Community Reinvestment Act examinations

42,000
Consumer and business customers

$149 Million
New Markets Tax Credit allocations

$259 Million
Leveled private dollars (from 2006–2012)

2,597
NMTC jobs created

38%
Unbanked converted to traditional banking services

Largest African American operated bank in the U.S. and the only one listed on NASDAQ (as CARV)
BRANCHES & FINANCED PROJECTS

BRANCH LOCATIONS (10)

MANHATTAN
Main Branch/125th Street-Lenox
East 125th Street/Pathmark
Bradhurst/145th Street
Malcolm X

BROOKLYN
Atlantic Terminal
Bedford-Stuyvesant
   Restoration Plaza
Crown Heights
Flatbush

QUEENS
Jamaica Center
St. Albans

ATM BANKING CENTERS (4)

BROOKLYN
Atlantic Terminal Shopping Mall
Atlantic Center Shopping Mall
Myrtle Avenue
Fulton Street

NOTABLE FINANCED PROJECTS

MANHATTAN
Bethel Gospel Assembly
Harlem RBI
Jazz on the Park
Lower East Side Girls Club
Neighborhood Eighth Ave LLC
Schomburg Center for Research in Black Culture

BRONX
3110 & 3056 East Tremont Avenue
Cromwell Veterans Housing
Family Life Academy
Charter School
South Bronx Overall Economic Development Corp.

QUEENS
All Nations Apostolic Tabernacle
Black Spectrum Theatre

NEWARK, NJ
Teachers Village

BROOKLYN
Bedford Stuyvesant
   Restoration Corp.
Borough Development Group
Brooklyn Bureau of Community Services
Pitkins Theater/Ascend Charter School
Andrew Simmons founded LaShay Construction in 1996 and through the Metropolitan Transit Authority Small Business Mentorship Program grew the business by building and renovating the City’s transit infrastructure. As a certified Minority Business Enterprise (MBE) and Disadvantaged Business Enterprise (DBE) firm with a number of city and state agencies, LaShay has worked as a general contractor or subcontractor on highways, bridges and tunnel reconstruction projects. LaShay has also worked on Subway and commuter rail rehabilitation projects. Carver has been with Mr. Simmons every step of the way, providing capital and banking services to help his ‘can-do’ spirit find continuing success.
NEW MARKETS TAX CREDIT PROGRAM

HALSEY STREET
TEACHERS’ VILLAGE

NEWARK, NJ

Halsey Street Teachers’ Village is a first of its kind, $149 million catalytic redevelopment project of charter schools and teacher/staff affordable housing. The project contains 65,000 square feet of retail, 90,000 square feet of charter school space, serves 1,000 students, and boasts 200,000 square feet of residential units in Newark, and has been brought to fruition by a world-renowned team of engineers, architects and financiers. According to the New Markets Tax Credit criteria, nearly all census tracts in the City of Newark are considered highly distressed.

The macro goal of the project was to activate experience on the streets through coordinated development of mixed-use buildings, utilizing the energy created by schools, teachers and other professionals. The development site was comprised of blighted, underutilized parking lots and abandoned commercial buildings. Providing financing for the Halsey Street Teachers’ Village project was consistent with Carver’s mission of promoting economic stabilization and revitalization to underserved communities.

“The Teachers Village Project financing was complex and ultimately successful in securing what may be the largest New Markets Tax Credit allocation ever allocated. A transformational project like this does not get done without partners like Carver Community Development Corporation, which remained steadfast in its commitment from beginning to end.”

— RON BEIT FOUNDING PARTNER AND CEO OF RBH GROUP

SINCE 2006
19 NEW MARKETS TAX CREDIT TRANSACTIONS
$149 MILLION NEW MARKETS TAX CREDIT ALLOCATION
$259 MILLION LEVERAGED LOANS
All Nations Apostolic Tabernacle was founded in 1993, from humble beginnings with 32 members in a small room of the YMCA on Parsons Boulevard. Over twenty years later, the church has become home to a thriving multi-ethnic community of over 600 tithing members and regular weekly attendance of 1,200. Reverend Bishop Devon Dawson has served as its Pastor since the church’s inception. Reverend Dawson’s vision is for the church to encompass the needs of its expanding community. The church offers additional services such as Sunday school, bible study, day care, after school programs and counseling, while also hosting community programs on health awareness, affordable housing and immigration.

Fundraising events, retreats, summer trips and camps uplift the family throughout the year. Reverend Dawson’s business acumen has led the congregation in the acquisition of three properties: a landmark building constructed in 1891, an ancillary parsonage, and a 2,500-seat theater complex. The theater complex is the centerpiece of an ambitious $6.2 million renovation and restoration plan to attract residents of the surrounding Jamaica, St. Albans, Laurelton, Hollis, Rosedale, Hempstead and Elmont communities to a state-of-the-art conference and worship center.

“All we are a growing church, with an active congregation, uplifting the spirit of a great and diverse community. And we thank Carver Federal Savings Bank, who believes in and stands behind our community, and does such vital work in helping us all grow.”

— Reverend Bishop Devon Dawson All Nations Apostolic Tabernacle, Inc.
Gotham Greens, the nation’s first commercial scale rooftop greenhouse, is changing the face of urban agriculture. Its initial hydroponic greenhouse located in Gowanus, Brooklyn has been profiled in the New York Times, the Wall Street Journal, the New York Daily News, Forbes, Food and Wine and Martha Stewart Living Radio. Founded in 2008 by Viraj Puri and Eric Haley, and with Jennifer Nelkin Frymark as its Chief Agriculture Officer, Gotham Greens is a technically sophisticated and expanding endeavor built to address ecological and public health concerns surrounding conventional agriculture. Gotham Greens is preparing to launch a new rooftop greenhouse in Queens, supported by a term loan provided by Carver in partnership with the New York Business Development Corporation (NYBDC) under the Small Business Administration 504 program. Gotham Jamaica’s customer base will include wholesalers and retailers, local organic markets and restaurant groups in New York, Chicago and California. With a shared mission, Carver and the NYBDC have collaborated to provide access to capital for small businesses throughout New York City. In 2014, Carver expanded its partnership with NYBDC to provide expertise, underwriting and servicing for lending through the Small Business Administration 7(a) and 504 loan programs.

“NYBDC and Carver Bank have been an invaluable capital resource for Gotham Greens which will contribute to the creation of over 50 jobs in the local community.”

— ERIC HALEY CO-FOUNDER AND CFO OF GOTHAM GREENS
INNOVATIVE CAPITAL ACCESS PRODUCTS AND SERVICES

CARVER COMMUNITY CASH

Carver redefined community banking with the launch of the Carver Community Cash, or CCC suite of products and services in 2011. All of our CCC products are offered à la carte, at all ten branches and through our standard teller windows—in a safe, friendly and convenient environment. These services are accessible with or without a bank account, with a discount for bundling and repeat transactions. The goal of CCC is to meet the immediate cash transaction needs of otherwise marginalized community residents, while providing financial education and access to savings, credit and other traditional financial services. CCC services include; discounted check cashing, low cost money orders, Western Union money transfers, bill pay services and prepaid Visa debit cards. These products were developed as a way of combating the high fees charged by check cashers, currency exchanges and fringe lenders. CCC also offers Cash-At-Work services and special discounts for the residents, employees and constituents of participating community-based institutions, including four major hospitals in the heart of our communities.

17,000+ UNBANKED INDIVIDUALS SERVED SINCE 2011
$240 RETAINED ANNUALLY BY THE TYPICAL CCC CUSTOMER
1.86% CARVER’S CHECK CASHING RATE. NEW YORK STATE RATE IS CAPPED AT 2.01%

“Bringing the unbanked and underserved into, or back into, traditional banking can have a profound effect. Instead of check cashers and payday lenders, they see people willing to help and pathways to build a better financial future.”

— MICHAEL T. PUGH, CARVER FEDERAL SAVINGS BANK
The nation’s first community development corporation, Bedford-Stuyvesant Restoration Corporation was founded by community leaders and U.S. Senators Robert Kennedy and Jacob Javits in 1967. Carver Federal Savings Bank opened its second branch in Bedford-Stuyvesant around the same time, and shares a deep connection to the community. In addition to a longstanding banking relationship that has seen numerous community-based projects come to fruition, Bedford-Stuyvesant Restoration Corporation and Carver share a history through its founders and board members. Today, Restoration’s Executive Director sits on Carver’s Board of Directors.

Restoration now owns and operates a 300,000-square-foot commercial and cultural center, and provides programs and services in the areas of affordable housing, arts and education, commercial revitalization, weatherization, and youth and workforce development. Carver’s Bedford-Stuyvesant branch is a tenant of Restoration Plaza. We continue to collaborate on transformative initiatives ranging from providing tax-time services to individuals to training the unemployed to work with Carver Community Cash kiosks.

“Bedford-Stuyvesant Restoration Corporation has worked continuously with Carver since day one—working and growing together, helping our shared community evolve, transform and yet retain its unique and vital character.”

— COLVIN W. GRANNUM PRESIDENT AND CEO OF BEDFORD-STUYVESANT RESTORATION CORPORATION
Carver Federal Savings Bank recognizes that our corporate success is directly related to the health and vitality of the communities in which we serve.

**CORPORATE GIVING PILLARS**

- Community and Economic Development
- Financial Education
- Workforce Development
- Small Business Development
CARVER BANCORP, INC.
75 WEST 125TH STREET
NEW YORK, NY 10027-4512
718-230-2900
NASDAQ: CARV

SENIOR MANAGEMENT

MICHAEL T. PUGH
PRESIDENT AND
CHIEF EXECUTIVE OFFICER

DAVID L. TONER
FIRST SENIOR VICE PRESIDENT AND
CHIEF FINANCIAL OFFICER

JAMES A. RABORN
FIRST SENIOR VICE PRESIDENT,
GENERAL COUNSEL AND MANAGER
OF LOSS WORKOUT AND LOSS MITIGATION

BLONDEL A. PINNOCK
SENIOR VICE PRESIDENT AND
CHIEF LENDING OFFICER

JOHN F. SPENCER
SENIOR VICE PRESIDENT AND
CHIEF IT & OPERATIONS OFFICER

FRANK J. GLEESON
SENIOR VICE PRESIDENT AND
CONTROLLER

SAMUEL T. NICOLETTI
FIRST VICE PRESIDENT AND
CHIEF RISK AND AUDIT OFFICER

TAKISIA L. WHITES
PRESIDENT, CARVER COMMUNITY
DEVELOPMENT CORPORATION

YVETTE A. ENCARNACION
SENIOR VICE PRESIDENT AND
CHIEF HUMAN RESOURCES OFFICER

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CHAIRMAN OF THE BOARD
OF DIRECTORS

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KENNETH J. KNUCKLES

ROBERT HOLLAND, JR.
LEAD DIRECTOR

DR. PAZEL G. JACKSON, JR.
“WHEN YOU CAN DO THE COMMON THINGS OF LIFE IN AN UNCOMMON WAY, YOU WILL COMMAND THE ATTENTION OF THE WORLD.”

— GEORGE WASHINGTON CARVER